

# Modern Agriculture

## Agenda

- Business Overview
- Business Outlook
- SMEs Business Opportunities



**Business Research  
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# The evolution of Thailand's agricultural sector : Overview

The agricultural sector plays an important role in the development of the Thai economy. The development of the agricultural sector in Thailand began with traditional farming, which is agricultural 1.0, to now which is agricultural 4.0.

1.0



## Traditional Farming

In the first era (Agricultural 1.0), prior to 1986, this was the stage of traditional farming. Farmers cultivated their crops with inappropriate knowledge.

2.0



## Chemical Farming

The second era (Agricultural 2.0) was between 1986-1999 which farmers gained agricultural knowledge and technique especially chemical products. However, Farming process was still cultivated with the same pattern. Farmers used this technique to increase their products, at the same time, the sector required more labors.

3.0



## Transformational Farming

The third era (Agricultural 3.0) is between 2000 and 2016, a period of change in the quality of agriculture. In this era, consumers and producers became aware of the effects of using chemicals that caused serious diseases (such as cancer). Therefore, during this period, the government began to research and release new rice varieties based on their quality. Labor shortages also began during this period. This was due to the effects of labor migration to other industries.

4.0



## Technological Farming

The latest era (Agricultural 4.0) began in 2016 under the government's Thailand 4.0 policy. **Farmers can cultivate by adopting new agricultural technologies (AgriTech) such as agricultural drones**, smart technology equipment, and IOT technology. The shortage of agricultural labor can be solved by using agricultural drones and smart farming systems to help farmers plan their cultivation and manage resources better than ever before.

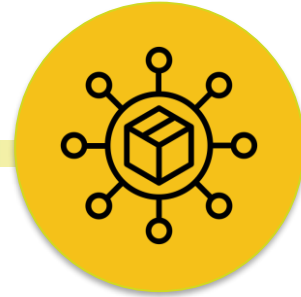
# Thailand's Farm Management Industry Value Chain: Overview



## Production



## Harvest



## Distribution



## End Users

### Individual Farmers



Small –Scale farmers



Agricultural products sold to integrated players

### Integrated Players



NIHON AGRI, INC.

### Supporting Business



Brokers

In-House Distribution

- Retailers, Supermarket
- Consumer
- Restaurants,
- Food/beverage producer
- Wholesalers
- Exporters



# Technology providers in the agricultural supply chain : Overview

## Production and Harvest

- **Preparing farmland and Cultivation**
  - Tractor, Tillers
  - Transplanters

- **Drone**
  - Water spraying
  - Pesticide spraying
  - Data collection and analyzing

- **Crop Seeding Robot**
  - Automated crop seeding

- **Crop Scientist**
  - Autonomously collect data on traits for plant health

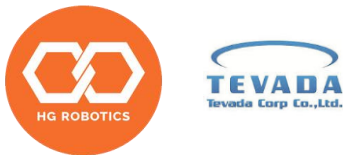
- **Weeding Robot**
  - Automated non-chemical weeding

- **Harvest**

SMEs

### Thai Company

#### Red Ocean



#### Blue Ocean



### Foreign Company



## AgTech app

### AgTech app in each supply chain activity (Example)

#### Resource Utilization



#### Inputs



#### Production



#### Harvest



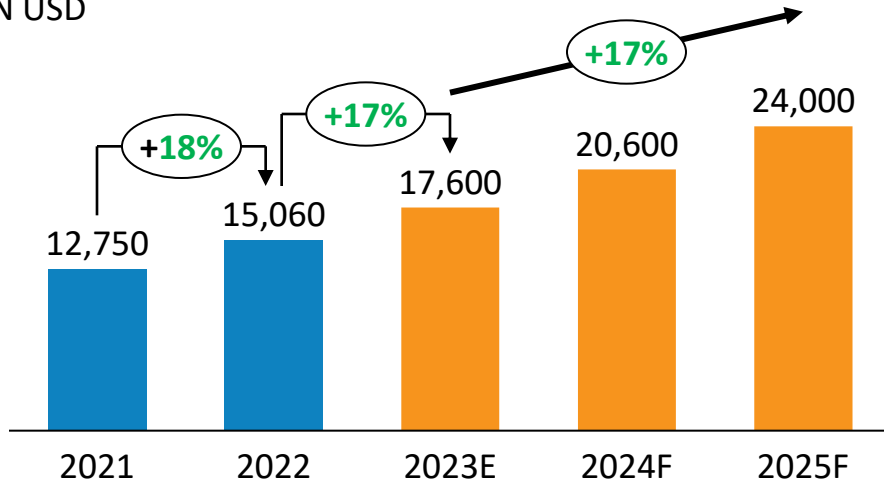
#### Market



# Modern Agriculture Industry : Overview

## Global Modern Agriculture / Smart Farming Market Size

Unit: MN USD

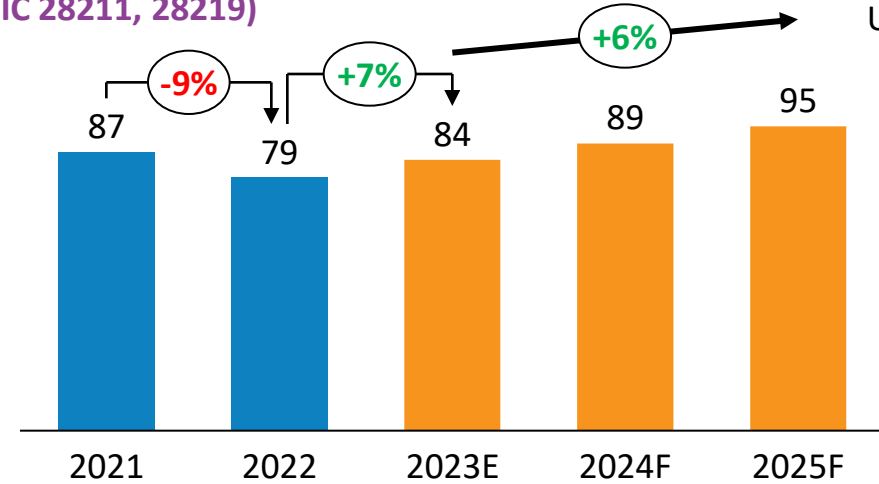


- **The growth of the global modern Agriculture /smart agriculture market is expected to be driven by the increasing adoption of IoT and artificial intelligence.** Digital farming operations Increasing reliance on advanced technology to improve global production
- **The hardware segment is expected to have the highest market share.** Hardware equipment is increasingly being used in various farming operations. (added intelligence or integration with sensors and navigation systems), while software focuses on precision farming. Livestock tracking and management segment.
- **North America leads the smart agriculture market,** with growth driven primarily by increased research and development activities and wider adoption of digital technologies.

## Estimated Revenue of Thai Smart Farming Machinery

(KEY TSIC 28211, 28219)

Unit: BN THB



- **Thailand's modern agriculture / smart farming is mainly driven by the hardware or machinery market due to the expansion of 5G network coverage area,** such as smart tractor, agricultural drones, smart sensors.
- **Revenue/industry growth is still lower than global levels due to very high investment costs.** While most Thai farmers have small acreage, it is not worth investing in modern machinery or systems.
- Therefore, service farms or the aggregation of large agricultural plots play an important role in helping farmers gain access to modern technology.





**Modern Agriculture Business**, such as the use of agricultural drones, is expected to expand. This expansion has the potential to alleviate labor shortages in the industry. As the technology becomes cheaper and more efficient, farmers are interested in using drones to spray crops. Drones save up to 30-50% on chemical costs and are 40-60 times more efficient than human labor.

**Opportunities and Threats for Thailand's Agricultural Drone Business**

**Types of Drones for Agriculture**



**1 Survey Drone** will be utilized for monitoring farmland and assessing the condition of crops. The data captured from the drone photos will be transmitted to the application.



**2 Spray Drone** will spray chemicals and water on agricultural fields that are 21 rai or larger.

**Details of spray drone, classified by size**

Size (liters)	Minimum Cover Area (rai)	Maximum Cover Area (rai)	Drone Price + 5-Year Battery Costs (THB)
5	21	30	120,000 + 45,000
10	32	100	199,000 + 60,000
16-20	More than 100	More than 100	269,000 + 112,500

**Small 5-liter spraying drones have the highest market penetration** due to their affordability and suitability for rice fields ranging from 21 to 30 rai, which covers over 1.2 million households of farmers.

**Types of drones for agriculture**

	Small Spray Drone (5 liters)	Large Spray Drone (>10 liters)	Survey Drone
Target Customer	General farmers with agricultural land ranging from 21-30 rai.	Smart farmers with a land area of 32 rai or larger.	Major players in the sugar cane and sugar industries.
Opportunity	-The problem of labor shortages in the agricultural sector is expected to be exacerbated by the aging population of farmers (over 55 years old). -Affordable price.	-Smart farmer groups have potential to adopt new technologies. -The number of registered drone operators for agriculture is significantly lower, approximately 10,000, in comparison to the number of smart farmers which exceeds 50,000.	Target customers want to use drones to survey the premises, map the production area and develop plans for expanding production.
Threats	-Elderly farmers reject the use of novel technology.	-Drones need to be imported because of Thailand's constraints on production technology.	Insufficient technological infrastructure hinders the use of drones for area surveillance.

# The Thai government aims to promote Thai agriculture towards modern agriculture through the BCG economic strategy.



## 2025 Thailand BCG economy's strategic goal on Agriculture



**GDP Agriculture**  
From 1.3 TN THB



**Share of premium**  
**Agriculture products**



**Farmer revenue**  
**/Household/Year**

### Goals and strategic plans for promoting Thailand modern agriculture industry:

- Research and development of technology and innovation By establishing an innovation fund to utilize big data and AI.
- Investing in research infrastructure, technology and innovation, such as genetic resource databases Agricultural and ecological innovation area.
- Amend laws that hinder research, technology development, and technology utilization, such as the Agricultural Land Reform Law. Laws to promote modern agriculture in line with the changing environment.

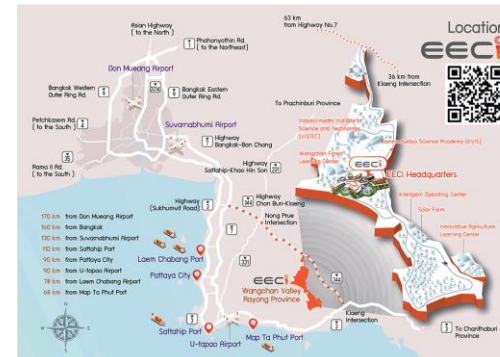
## BOI's Investment Incentives for 'Modern Agriculture Industry'

BOI provides **CIT tax exemptions for 8+ years for investment in the smart farming area and related to BCG economy**, such as

- Manufacture or service of machinery and equipment of modern agricultural and modern agricultural system such as detection. system, tracking system or relevant resources (water, fertilizers, medicines) management systems and smart greenhouse systems.
- Grading and storage of agricultural products including cold storage and transportation.
- Trading center or digital trading platform for agricultural goods.

## EECI's support promotion for Modern Agriculture Industry

Investment in EECi area (the Wangchan valley) under modern agriculture or smart farming categories, BOI provides **CIT tax exemptions up to 13 years** including other non-tax incentives.



# Factors influencing Modern Agriculture Businesses in Thailand

## Tailwind



**Agricultural labor shortages** are expected to be exacerbated by an ageing farmer population (over 55 years), which will have a positive impact on AgriTech adoption.



Use **AgriTech to increase the production and price** of agricultural products by managing farms from growing to marketing.



The problem of **diminishing agricultural land** due to the expansion of the urban society and the **rapidly changing climate** will lead to farmers being interested in the use of AgriTech for the development of farming methods.



**The trend towards new generations of farmers who are interested in the use of technology and innovation**, including the trend towards the importance of the environment. This saves farmers time, labor and money and improves their quality of life.



**Support from government agencies** in terms of funding, advice and productivity development from production processes to distribution.

## Headwind



**Many farmers still have limited knowledge, understanding and skills in using AgriTech**, especially older farmers and still do not trust the services of AgriTech providers.



**The debt problem of the agricultural households is high and causes a lack of investment potential** to adapt the production process to make it more efficient.



**Inadequate technological infrastructure and limitations in production technology** in Thailand create barriers to the use of AgriTech and require imports from abroad.



**Most Thai farmers have small plots of land.** As a result, the benefits of investing in AgriTech are not worth the investment.



**AgriTech service providers in Thailand face problems with online marketing, which is not very effective.** As a result, there is still a need to market by organizing events and meeting farmers directly, which is costly and takes time to organize.



# Modern Agriculture Business : Market Overview

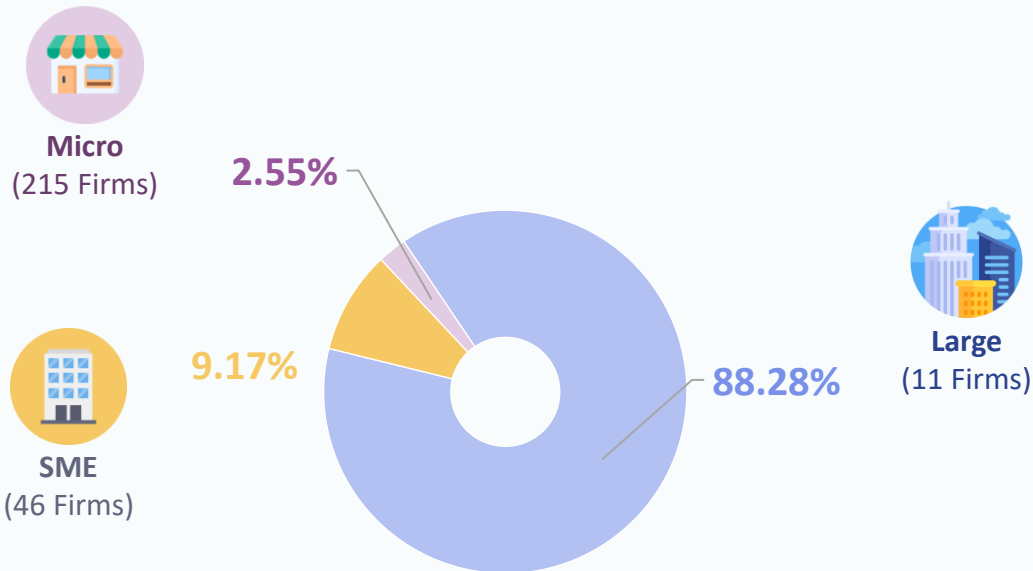
Based on selected TSIC groups (in 2022), Thailand's Modern Agriculture Business was valued at **78,739.08 million baht**, with large enterprises accounting for 88.28% of the market share. This is followed by SME with 9.17% and micro with 2.55%.

## Share of Modern Agriculture Business Value by firm size

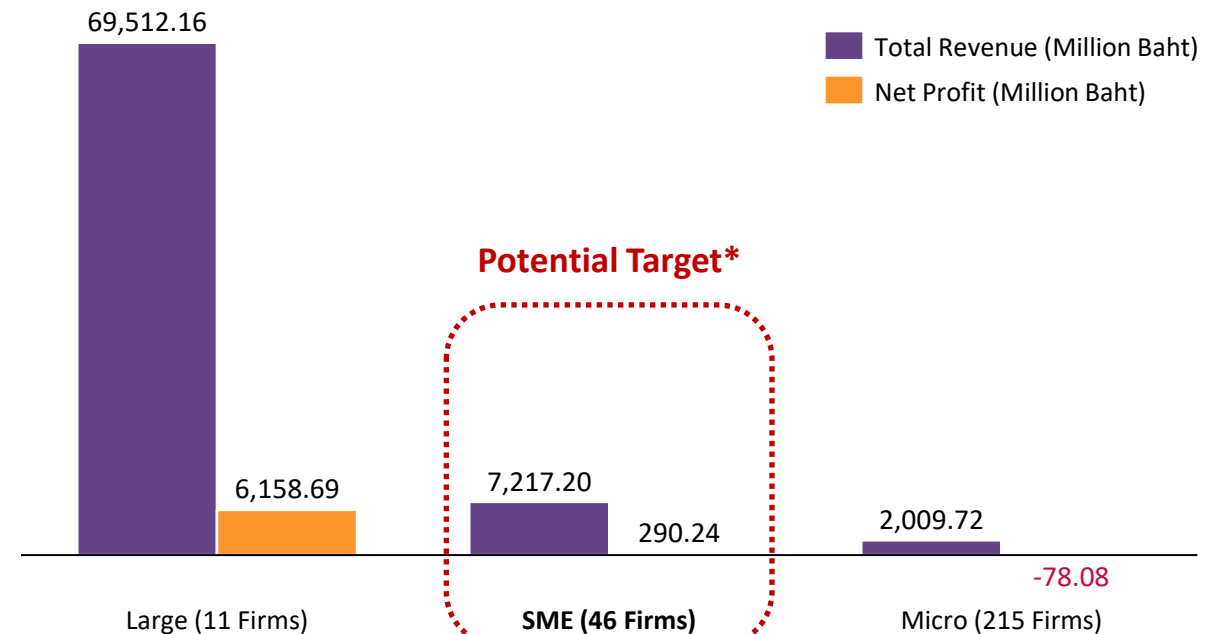
(28211, 28219)

Market Value (L, SME, Micro) = 78,739.08 Mn THB

Total Firms = 395 Firms



Note : No. Firm (L, SME, Micro) = 272 Firms No. Firm (Not Specify) = 123 Firms No. Total Firm = 395 Firms

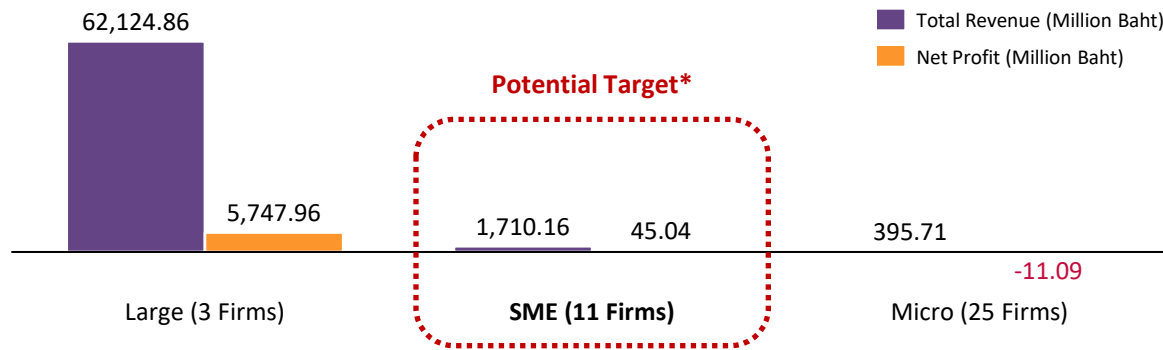


SME with revenue of 50-500 MN THB

# Modern Agriculture Business : Market Overview

## 28211 : Manufacture of tractors for agriculture and forestry

Market Value = 64,230.73 Mn THB  
Total Players = 49 Firms



## 28219 : Manufacture of other agricultural and forestry machinery

Market Value = 14,508.35 Mn THB  
Total Players = 346 Firms

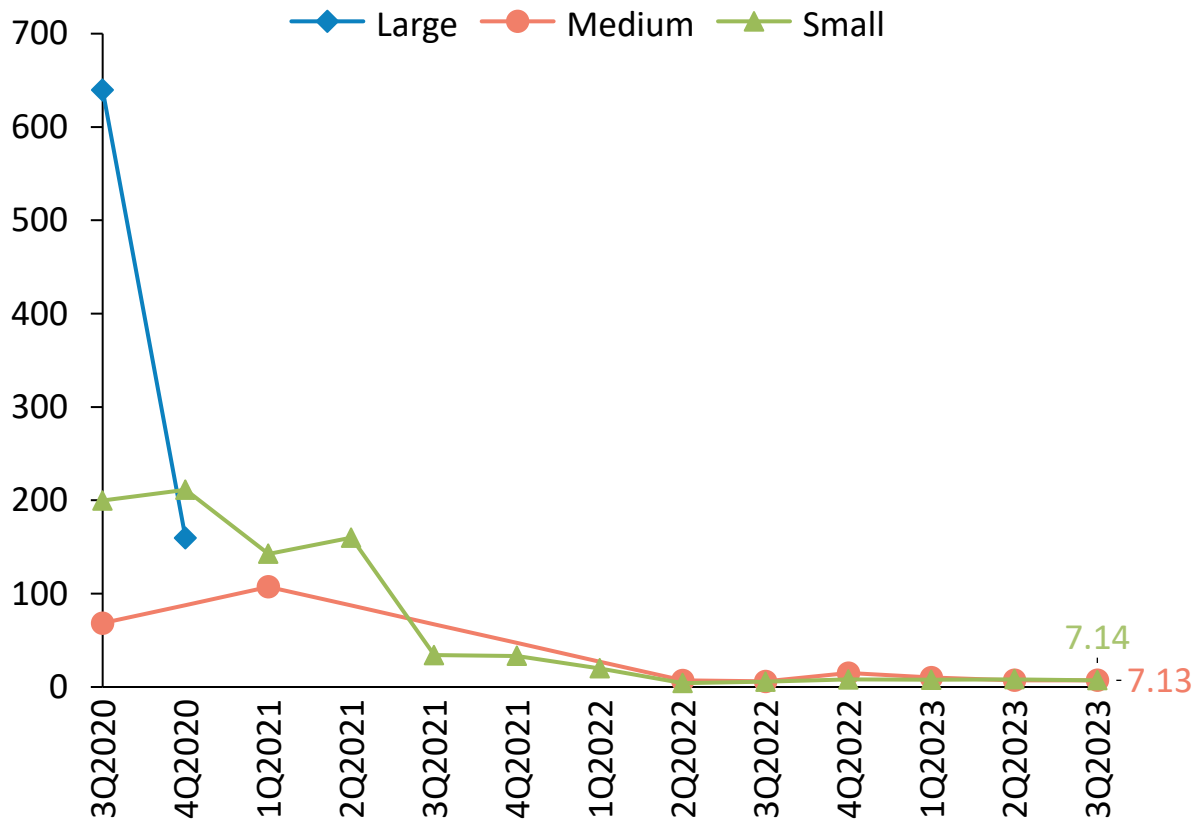


# Thailand's Modern Agriculture Business : Loan Outstanding

**28211** : Manufacture of tractors for agriculture and forestry

Loan Size\* = 14.27 Mn THB

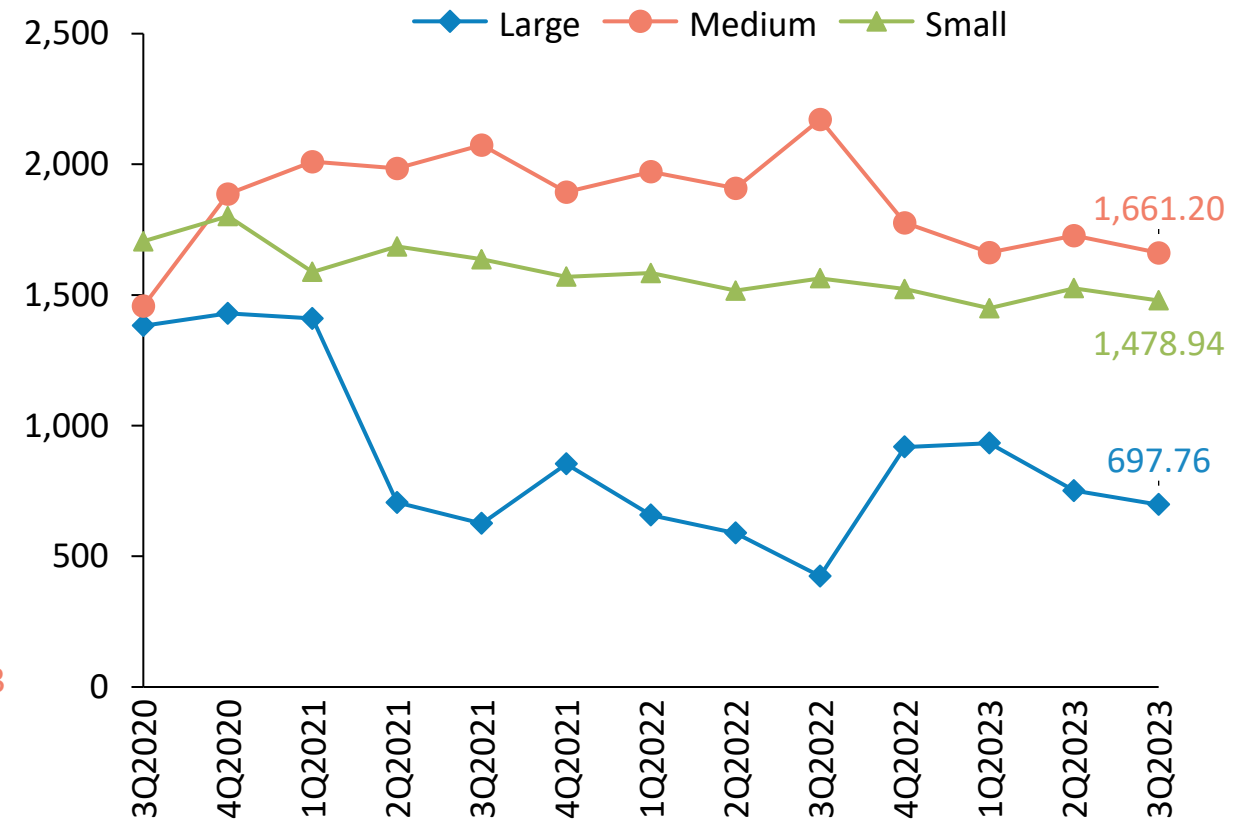
Mn THB



**28219** : Manufacture of other agricultural and forestry machinery

Loan Size\* = 3,837.91 Mn THB

Mn THB



\* Data as of 3Q2023

# End of Presentation

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# LH BANK BUSINESS RESEARCH



**Thanapol Srithanpong, Ph.D.**  
Head of Business Research



**Nantapong Pantaweesak**  
Senior Industrial Specialist



**Cheawchan Srichaiya**  
Senior Industrial Specialist



**Watcharapan Niyom**  
Senior Industrial Specialist



**Sri-Ampai Ingkhakitti**  
Senior Industrial Specialist



**Taratnon Sritongterm**  
Senior Economist



**Wilanda Disorntetiawat**  
Senior Economist



**Nawatch Hansuvech**  
Senior Thematic Specialist

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